

**A National Perspective. Grounded in Real Projects.**

**ADVISORY SERVICES: PROJECT DEVELOPMENT & DELIVERY | BUSINESS GROWTH STRATEGY**

**CAPABILITY STATEMENT**

# Advisory Services for Transit Agencies

Gonzalez Associates, LLC (GA) advises transit and passenger rail agencies on how to advance capital programs. GA helps transit and passenger rail agencies assess project readiness, navigate funding and federal requirements, and choose procurement and delivery approaches that fit the agency's objectives and capacity.

## Project Development & Delivery

Capital program strategy and project readiness. Assess scope, risks, dependencies, and sequencing. Identify the decisions and approvals needed to move a project into its next phase.

Funding and federal requirements. Assess readiness for the Federal Transit Administration (FTA) Capital Investment Grants (CIG) program and advise on how funding requirements and environmental review affect project development and delivery.

Procurement and delivery strategy. Evaluate delivery options, define the support the agency needs, and identify real estate, railroad, and stakeholder issues that could affect procurement or implementation.

## Selected Leadership Experience

Virginia Railway Express. As Senior Program Manager and Chief of Real Estate Development, Oscar J. Gonzalez helped advance the System Expansion Plan 2040, the environmental review for the Long Bridge Expansion Program, and development of a $90 million midday storage facility.

Federal Transit Administration. Oscar served as New Starts/CIG Team Leader at FTA, gaining a federal perspective on project readiness, funding requirements, and the decisions sponsors face as projects advance.

Oscar brings more than four decades of transportation experience across transit agencies, FTA, and consulting firms. GA can provide an executive review of a specific project, help an agency prepare for a funding or procurement decision, or advise leadership as a capital program advances.

**Oscar J. Gonzalez | Principal**
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